Kingston Community Health Centres Financial Statements March 31, 2023

Kingston Community Health Centres Contents For the year ended March 31, 2023

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To the Members of Kingston Community Health Centres:

Opinion

We have audited the financial statements of Kingston Community Health Centres (the "Organization"), which comprise the statement of financial position as at March 31, 2023, and the statements of operations, fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2023, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and
perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a
basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from
error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

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- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit
 evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the
 Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw
 attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to
 modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However,
 future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the
 financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Kingston, Ontario

May 23, 2023

Chartered Professional Accountants

Licensed Public Accountants



Kingston Community Health Centres Statement of Financial Position

As at March 31, 2023

		larch 31, 202
	2023	2022
Assets		
Current		
Cash (Note 3)	9,427,504	10,465,575
Cash for restricted purposes (Note 4)	28,498	20,792
Amounts recoverable	946,567	1,125,438
Prepaid expenses	66,688	64,534
	10,469,257	11,676,339
Capital assets (Note 5)	14,307,829	14,940,672
	24,777,086	26,617,011
Liabilities		
Current		
Accounts payable and accruals (Note 6)	3,871,625	3,819,689
Restricted funds (Note 4)	28,498	20,792
Deferred contributions related to capital assets (Note 7)	439,043	439,043
Deferred revenue	676,885	583,689
Current portion of long-term debt (Note 8)	142,653	137,947
Due to Ministry of Health ("MOH") (Note 9)	1,319,269	3,340,695
Due to other funders	46,321	41,654
*	6,524,294	8,383,509
Long-term debt (Note 8)	3,075,340	3,217,993
Deferred contributions related to capital assets (Note 7)	9,814,096	10,253,139
	19,413,730	21,854,641
Fund Balances		
KFL&A Healthy Smiles	124,020	124,020
Unrestricted General Fund	2,248,229	1,744,799
Invested in Capital Building	1,388,508	1,388,508
Special Purpose	1,117,253	1,000,016
Special Purpose Externally Restricted	485,346	505,027
	5,363,356	4,762,370
	24,777,086	26,617,011

Director

Director

M. Boude

Kingston Community Health Centres Statement of Operations For the year ended March 31, 2023

	2023	2022
Revenue		
Ministry of Health (MOH) (Schedule 1)	13,364,817	12,427,003
AIDS and Hepatitis C, Addictions and Substances Programs (Schedule 2)	14,296,846	12,262,684
Ministry of Citizenship & Immigration funding (Schedule 3)	50,000	33,996
Immigration, Refugees and Citizenship Canada funding (Schedule 4)	739,850	693,150
Kingston, Frontenac, Lennox & Addington Public Health (Schedule 5)	934,096	1,199,314
Pathways to Education Canada (Schedule 6)	774,722	822,279
United Way Serving KFL&A (Schedule 7)	288,424	341,744
City of Kingston (Schedule 8)	1,107,909	1,186,844
Other funds (Schedule 9)	4,181,034	3,801,427
	35,737,698	32,768,441
Expenses		Souther Thousand William College Service
Salaries and benefits	14,566,977	13,962,393
Operating	19,468,114	16,911,763
	34,035,091	30,874,156
Excess of revenues over expenditures before amounts payable to MOH and other funders	1,702,607	1,894,285
Other items		
Amounts payable to MOH and other funders	(501,981)	(564,863)
Amounts transferred to deferred revenue	(599,640)	(581,189)
Excess of revenue over expenditures	600,986	748,233

Kingston Community Health Centres Statement of Fund Balances For the year ended March 31, 2023

						of the year ended major of, 2020	19101 01, 2020
	KFL&A Healthy Smiles	Unrestricted General Fund	Invested in Capital Building	Special Purpose	Special Purpose Externally Restricted	2023	2022
Fund balances, beginning of year	124,020	1,744,799	1,388,508	1,000,016	505,027	4,762,370	4,014,137
Excess of revenue over expenditures (expenditures over revenue)	•	503,430	Ä	117,237	(19,681)	986'009	748,233
Fund balances, end of year	124,020	2,248,229	1,388,508	1,117,253	485,346	5,363,356	4,762,370

Kingston Community Health Centres Statement of Cash Flows

	2023	2022
Cash provided by (used for) the following activities		
Operating		
Excess of revenue over expenditures	600,986	748,233
Amortization	632,843	632,843
Amortization of deferred contributions	(439,043)	(439,043)
	794,786	942,033
Changes in working capital accounts	1. T. C. A. C.	
Amounts recoverable	178,871	(44,867)
Prepaid expenses	(2,154)	4,988
Accounts payable and accruals	51,936	(151,378)
Deferred revenue	93,196	316,807
	1,116,635	1,067,583
Financing		
Repayment of long-term debt	(137,947)	(132,731)
Increase in due to Ministry of Health	•••••••••••••••••••••••••••••••••••••••	495,410
Decrease in due to Ministry of Health	(2,021,426)	And the state of
Decrease in due to other funders	4,667	13,265
	(2,154,706)	375,944
Increase in cash resources	(1,038,071)	1,443,527
Cash resources, beginning of year	10,465,575	9,022,048
Cash resources, end of year	9,427,504	10,465,575

For the year ended March 31, 2023

1. Incorporation and nature of the organization

Kingston Community Health Centres ("KCHC" or the "Organization") is incorporated without share capital under the laws of Ontario and is a registered charity exempt from income tax under the Canadian Income Tax Act. KCHC includes KCHC's main site at Weller Avenue, Street Health Centre (including Ontario Harm Reduction Distribution Program) and Napanee Area Community Health Centre. Sites provide a range of programs and services caring for vulnerable individuals and families, responding to their neighbourhood concerns and work towards building healthy communities.

2. Significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations set out in Part III of the CPA Canada Handbook - Accounting, as issued by the Accounting Standards Board in Canada, which are part of Canadian generally accepted accounting principles, and include the following significant accounting policies:

Volunteer services

Volunteers contribute numerous hours per year to assist KCHC in carrying out its activities. Because of the difficulty to determine fair value, volunteer services are not recognized in the financial statements.

Contributed goods

Contributed goods are also received by KCHC. KCHC records the goods and the associated income at fair value.

Measurement uncertainty (use of estimates)

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

By their nature, these judgments are subject to measurement uncertainty, and the effect on the financial statements of changes in such estimates and assumptions in future years could be material. These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in excess of revenues over expenses in the years in which they become known.

Allocation of expenses

KCHC administers a number of different programs for a variety of funding agencies, the significant ones being disclosed in the paragraph below. The cost of each program includes the costs of personnel, premises and other expenses that are directly related to providing the program. KCHC also incurs senior management and infrastructure costs that are common to the administration of KCHC and each of its programs. These expenditures, which consist largely of salaries and benefits of certain upper management personnel, are allocated to various programs on the basis of estimated time incurred in the administration of each program, provided that the recovery of such costs is permitted under the respective funding agreements.

For the year ended March 31, 2023

2. Significant accounting policies (continued)

Major programs and activities

The statement of financial position includes all assets and liabilities associated with the below programs funded by the various funding agencies and ministries. The financial statements reflect the approved funding arrangements with the said agencies and/or ministries.

Ministry of Health (MOH) Programs

Community Health Centre Programs (CHC) like Core, Early Years 1, Early Years 2, Satellite-Street Health, Satellite-Napanee and Substance Abuse Programs (SAP) are funded by the MOH. The financial statements reflect the approved funding arrangements with the MOH as at March 31, 2023.

Ontario Harm Reduction Distribution Program (OHRDP) and Ontario Hepatitis Nursing Program are funded by the MOH under the Hepatitis C Secretariat Funding. The financial statements reflect the approved funding arrangements with the Secretariat as at March 31, 2023.

Aids Bureau HIV/IDU Outreach Worker Program is funded by the MOH. These financial statements reflect the approved funding arrangements with the MOH as at March 31, 2023.

Consumption and Treatment Services Program (CTS) is funded by the MOH. These financial statements reflect the approved funding arrangements with the MOH as at March 31, 2023.

Ministry of Children, Community and Social Services

The Newcomer Settlement Program is funded by the Citizenship and Immigration Division. The financial statements reflect the approved funding arrangements with the MCI as at March 31, 2023.

Immigration, Refugees and Citizenship Canada (IRCC)

Settlement and Local Immigration Partnership (LIP) are funded by the IRCC. The financial statements reflect the approved funding arrangements with the IRCC as at March 31, 2023.

Kingston, Frontenac, Lennox & Addington (KFL&A) Public Health

The Healthy Smiles Ontario Program, the Needle Exchange Program and the Seniors Dental Program funding is provided by KFL&A Public Health. The financial statements reflect the approved funding arrangements with the KFL&A Public Health as at March 31, 2023.

Pathways to Education Canada

Programs and activities are funded by Pathways to Education Canada. The financial statements reflect the approved funding arrangements with Pathways to Education Canada as at March 31, 2023.

United Way Serving KFL&A

The Childcare Program is funded by the United Way Serving KFL&A. The financial statements reflect the approved funding arrangements with the United Way Serving KFL&A as at March 31, 2023.

City of Kingston

The EarlyOn Program, the Childcare General Operating Program and the CTS Drug Checking Program are funded by the City of Kingston. The financial statements reflect the approved funding arrangements with the City of Kingston as at March 31, 2023.

For the year ended March 31, 2023

2. Significant accounting policies (continued)

Cash and cash equivalents

Cash and cash equivalents include cash on hand, cash on deposit and cashable term deposits.

Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution plus all costs directly attributable to the acquisition. Capital assets are stated at cost less accumulated amortization. Assets are not amortized until put into use.

Amortization is provided using the straight-line method at rates intended to amortize the cost of assets over their estimated useful lives.

	Method	Rate
Equipment	straight-line	5 years
Land/building - Napanee	straight-line	30 years
Land/building - Barrack St.	straight-line	30 years
Land/building - Weller Ave.	straight-line	30 years
Vehicle	straight-line	2-5 years

Revenue recognition

The Organization uses the deferral method of accounting for contributions and reports on a fund accounting basis. Contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Contributions received in excess of expenditures are either repayable to the funding agency or deferred to be applied against future expenditures, based on the funding agreement with funders. Investment income is recognized as revenue when earned.

Government funding related to the purchase of land is netted against the purchase cost of the land.

Cash

KCHC's bank accounts are held at one credit union. The bank accounts earn interest at 0% to 1%. Cashable term deposits have maturity dates no later than December 2023 with interest rates ranging from 1.50% to 3.50%.

4. Restricted cash

The restricted cash is cash held in trust for the Good Food Box Program, administered by KCHC.

5. Capital assets

	19,693,754	5,385,925	14,307,829	14,940,672
Vehicle	9,192	9,192		20-442-01000 German
Land/building - Weller Ave.	7,129,957	2,075,840	5,054,117	5,284,409
Land/building - Barrack St.	6,447,631	1,502,485	4,945,146	5,160,067
Land/building - Napanee	5,628,891	1,320,325	4,308,566	4,496,196
Equipment	478,083	478,083		-
	Cost	Accumulated amortization	2023 Net book value	2022 Net book value

During the year, capital assets were acquired at an aggregate cost of \$Nil (2022- \$Nil). Total amortization for the year is \$632,843 (2022- \$632,843) spread across various programs.

Under the terms of the funding agreements with the MOH for the Napanee and Barrack Street properties, the KCHC cannot sell or dispose of the properties without the Ministry's prior written consent until after the settlement dates of the funding agreements.

For the year ended March 31, 2023

6. Accounts payable and accruals

Payroll accruals Source deductions payable	233,314 66,070	759,094 161,013
HST payable	6,283	5,718
	3,871,625	3,819,689

7. Deferred contributions related to capital assets

In 2011 KCHC obtained approval from the MOH to develop a KCHC Napanee and Area satellite site. The cost of the project was to be primarily funded by the MOH and was budgeted to be \$6.3 million. Total grants received at year end are \$6,397,489 of which \$6,397,489 has been used in construction and \$Nil is available for future expenditures.

In 2014, KCHC obtained approval from the MOH to develop a new Street Health location on Barrack Street. The cost of the project was to be primarily funded by the MOH and was budgeted to be \$6.7 million. Total grants received at year end are \$6,615,700 of which \$6,497,624 has been used in construction and \$118,076 is repayable to the MOH. Of this amount, \$108,309 has been recovered by the MOH and \$9,767 remains payable.

	2023	2022
Land/Building Napanee		
Balance, beginning of year	4,496,196	4,683,827
Amounts amortized to revenues during the year	(187,631)	(187,631)
Balance, end of year	4,308,565	4,496,196
Land/Building Barrack Street		
Balance, beginning of year	5,160,067	5,374,988
Amounts amortized to revenues during the year	(214,921)	(214,921)
Balance, end of year	4,945,146	5,160,067
Land/Building Weller Avenue		
Balance, beginning of year	1,035,919	1,072,410
Amounts amortized to revenues during the year	(36,491)	(36,491)
Balance, end of year	999,428	1,035,919
Total Balance, end of year	10,253,139	10,692,182
Less: Current portion	439,043	439,043
	9,814,096	10,253,139

For the year ended March 31, 2023

8. Long-term debt

	3,075,340	3,217,993
Less: Current portion	142,653	137,947
Infrastructure Ontario Ioan, 3.57% due December 2039, repayable in blended monthly payments of \$21,292	3,217,993	3,355,940
	2023	2022

Principal repayments on long-term debt in each of the next five years are estimated as follows:

	Principal
2024	142,953
2025	148,141
2026	153,517
2027	159,088
2028	164,862
	768,561

Interest on long-term debt amounted to \$117,551 (2022 - \$122,767).

In January 2015, KCHC converted construction loans into two fixed rate term loans of \$4,228,000 and \$112,000 that bear interest set at the Infrastructure Ontario's interest rate at that time. The first loan will be amortized over 25 years and the second over 20 years. These loans are secured by a \$6 million mortgage on the property with a carrying value of \$5,054,117 and a general security agreement.

The Organization has a building reserve of \$764,002 (2022 - \$644,002) included in the special purpose funds.

9. Due to Ministry of Health (MOH)

	2023	2022
Balance, beginning of year	3,340,695	2,845,285
Recovered by MOH during the year	(2,519,423)	(56,188)
Excess of revenues over expenditures transferred from: CHC and SAP Funding (Schedule 1)	379,921	457,574
AIDS and Hepatitis C & Addiction Substances Programs (MOH) (Schedule 2)	101,454	65,018
FL&A Ontario Health Team Funding (Schedule 9)	10,283	29,006
Ontario Health - Online Booking (Schedule 9)	172	-
Ontario Health - Clinical Systems Renewal (Schedule 9)	6,167	
Balance, end of year	1,319,269	3,340,695

In order to record the amount owing to the MOH, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. These estimates and assumptions are reviewed periodically and as adjustments become necessary they are recorded in the period in which they become known.

10. Commitments

The Organization has entered into various lease agreements for premises and equipment with expiry dates not later than 2029. The estimated minimum annual payments as follows:

	635,722
2029	90,000
2028	90,000
2027	90,000
2026	90,000
2025	107,864
2024	167,858

Pension plan

KCHC makes contributions to a multi-employer defined benefit plan administered by Healthcare of Ontario Pension Plan (HOOPP) for its employees. Contributions made to the plan during the year on behalf of employees amounted to \$865,935 (2022 - \$740,307) and are included as an expense in the statement of operations.

As at the date of the financial statements, HOOPP is fully funded.

12. Operating line

KCHC has arranged an operating line of credit with Kingston Community Credit Union in the amount of \$300,000. The line of credit bears interest at the credit union's annual variable rate of funds and is secured by term deposits with the lender. At March 31, 2023 and March 31, 2022, the line was undrawn.

KCHC has a Collabria Visa which has a limit of \$65,000, is due on demand and bears interest at 19.9%. As at March 31, 2023, the amount outstanding was \$36,013 (2022 - \$33,506).

13. Budget information

The budgets have been presented for information purposes only and have not been audited.

14. Special Purpose Funds

The Special Purposes Funds consist of a number of funds which have been established for specific purposes. Expenditures from these funds are controlled by management whose responsibility is to ensure that these expenditures are consistent with the previously determined purpose of the fund. These funds include donations and grants from individuals, United Way Serving KFL&A, the Community Foundation Kingston Area, Sister of Providence, Neighbourhood Sharing, The Rotary Club, The Lions Club and others.

For the year ended March 31, 2023

15. Financial instruments

Financial instruments are financial assets or liabilities of KCHC where, in general, KCHC has the right to receive cash or another financial asset from another party or KCHC has the obligation or pay another party cash or other financial assets.

Financial instruments consist of cash, cash for restricted purposes, amounts recoverable, accounts payable and accruals, due to Ministry of Health, due to other funders and long-term debt.

KCHC initially recognizes its financial instruments at fair value and subsequently measures them at amortized cost.

Financial assets measured at cost or amortized cost are tested for impairment at the end of each year and the amount of the write-down is recognized in net income. The previously recognized impairment loss may be reversed to the extent of the improvement and the amount of the reversal is recognized in net income. The reversal may be recorded provided it is no greater than the amount that had been previously reported as a reduction in the asset and it does not exceed original cost.

16. Comparative figures

Certain comparative figures have been reclassified to conform with current year presentation.

Kingston Community Health Centres Schedule 1 - Statement of Operations Ontario Health East Ministry of Health

	For the year ended March 31,							
	снс	SAP	2023 Unaudited	2023 Total	202 Tot			
	Programs	Programs	Budget	Actual	Actu			
Revenue	,							
Ontario Health East								
Base	44 744 500	4 400 044	10.007.110	40.007.440	10.050.50			
Base - In Year Recovery	11,744,532	1,192,911	12,937,443	12,937,443	12,356,5			
Other	(98,000)	455.000	504.004	(98,000)	04.0			
MOH Funding - Pandemic	369,661	155,000	524,661	524,661	24,3			
Other revenue			-	-	41,3			
Interest	- 742	-	=	740	4,2			
interest	713	-		713	5			
	12,016,906	1,347,911	13,462,104	13,364,817	12,427,0			
Expenditures								
Salaries and benefits								
Salaries	4,919,972	391,929	5,709,326	5,311,901	5,116,5			
Benefits	1,065,990	78,924	1,222,341	1,144,914	1,114,6			
NP salaries and benefits	1,188,635	393,834	1,639,432	1,582,469	1,483,0			
MD salaries and benefits	1,639,018	34,175	1,852,800	1,673,193	1,571,8			
Physiotherapy	-	54,175	1,052,000	-	102,9			
×	8,813,615	898,862	10,423,899	9,712,477	9,389,0			
Operating								
Supplies and sundry expenses	006 746	64 244	4 044 472	4 004 000	044.5			
Medical supplies	996,746	64,344	1,041,172	1,061,090	941,3			
Personal protective equipment	118,267	43,779	132,736	162,046	129,3			
Furniture and equipment	3,325	68	-	3,393	13,			
Building and grounds expenses	51,643	4 240	52,208	51,643	45,			
Contracted out	598,388	1,318	540,467	599,706	584,			
Community one time	890,390	2,989	746,961	893,379	803,9			
Community one time	346,162	155,000	524,661	501,162	62,6			
	3,004,921	267,498	3,038,205	3,272,419	2,580,3			
Total expenditures	11,818,536	1,166,360	13,462,104	12,984,896	11,969,4			
Excess of revenues over expenditures before transfers	198,370	181,551		379,921	457,5			
Transfer to deferred revenue	· ·		2		14			
Transfer to due to MOH	(198,370)	(181,551)	=	(379,921)	(457,57			
Excess of revenues over expenditures			12					

Kingston Community Health Centres

Schedule 2 - Statement of Operations AIDS and Hepatitis C / Addiction and Substances Programs Ministry of Health

					ror me	year ended M	11011 51, 202
	Ontario Harm Reduction Distribution Program	Ontario Hepatitis Nursing Program	AIDS Bureau HIV/IDU Outreach Worker Program	Consumption and Treatment Services	2023 Unaudited Budget	2023 Total Actual	202: Tota Actua
Revenue							
Ministry Revenue Ministry Revenue - MOH One-time	12,249,500	473,915 -	198,731 -	1,374,700 -	14,296,846 -	14,296,846 -	12,250,034 12,650
	12,249,500	473,915	198,731	1,374,700	14,296,846	14,296,846	12,262,684
expenditures			1033027				
Salaries and benefits							
Salaries	415,494	323,874	127,130	566,640	1,510,937	1,433,138	1,171,53
Benefits	102,699	60,795	21,224	129,761	338,892	314,479	238,12
	518,193	384,669	148,354	696,401	1,849,829	1,747,617	1,409,66
Protected allocations							
Staff development	4,773	3,000	500	_	8,273	8,273	4,56
Travel	727	3,000	-		727	727	4,00
	5,500	3,000	500	20	9,000	9,000	4,56
Bart and all the		PER MANAGEMENT					1,00
Rent and utilities	40.000	6 700	4.000		01.000	64.405	00.00
Utilities Maintenance and repairs	13,388	6,736	1,008	24 042	21,960 48,860	21,132 50,031	22,03
Rent	19,732	7,264	1,192	21,843 75,000	75,000	75,000	43,77 21,45
	33,120	14,000	2,200	96,843	145,820	146,163	87,26
VMARKS SPENIS	00,120	, ,,,,,,,,	2,233	33,010	140,020	140,100	01,20
Operating Contracted out	37,697	74	2,400	311,909	381,400	352,006	263,82
One-time program set-up (van)	-	1	2,100		-		40,00
One-time set-up (renovation harm reduction space)	-		_	-			41,60
Staff travel	1,075	5,544	1,527	561	5,950	8,707	5,23
Professional development	375	•	275	3,647	15,000	4,297	1,26
Insurance general and CMPA	5,909	2,000	-	-	8,000	7,909	7,7
Training - peer recognition		308	•	4.400	500	308	6
Advertising, promotions, communications and recruitment Meeting expenses	279			4,189	4,235 850	4,189 279	3,5
Provincial advisory committee meetings	175	0	- 1	- 5	15,000	175	10
Personal Protective Equipment		119		2,564	6,000	2,683	
Program materials	11,084,337	10,863	28,266	19,141	11,234,681	11,142,607	9,718,0
CPIC expenses/ volunteer training and appreciation	70.0	- 20		35		35	32.533
Medical supplies	-	2,939	-	18,049	19,800	20,988	13,5
Biohazard disposal	- 7	***	-	1,980	5,000	1,980	3,6
Printing and photocopying - lease only	540				2,000	540	96
Allocated central admin Furniture and equipment	378,000	15,594	2,700	104,276	451,931 1,250	500,570	466,2 4,0
Supplies, printing, stationary and office	648	1,136		3,452	8,600	5,236	3,0
Computer and/or equipment maintenance	56,732	6,457	2,351	3,439	10,654	68,979	5,1
Computer software licenses	62,844	7,777	866	10,603	14,582	82,090	19,2
Computer minor equipment purchases	2,765	4,997	7,496		25,500	15,258	2,3
Postage, delivery and courier	33	8			214	41	2
Telephone/TAS/alarm	9,245	7,165	1,796	2,659	17,600	20,865	17,3
Data communication charges	12,531	-	*	-	10,250	12,531	10,5
Audit Legal	6,419 4,139	837	•	•	5,000 20,000	6,419 4,976	5,09 21,20
Accounting	28,794	03/		-	28,050	28,794	28,5
Bank charges	150	3		3	150	150	18
Non-recurring	-						12,6
	11,692,687	65,744	47,677	486,504	12,292,197	12,292,612	10,696,17
Total expenditures	12,249,500	467,413	198,731	1,279,748	14,296,846	14,195,392	12,197,66
Excess of revenues over expenditures before transfers	_	6,502	_	94,952		101,454	65,01
Transfer to due to MOH	2	(6,502)		(94,952)		(101,454)	(65,01
						2024	
Excess of revenues over expenditures		•			100	(%)	

Kingston Community Health Centres

Schedule 3 - Statement of Operations Ministry of Children, Community and Social Services Citizenship and Immigration Division

	Newcomer Settlement Program	2023 Unaudited Budget	2023 Total Actual	2022 Total Actual
Revenue				
Ministry of Children, Community and Social Services				
Base	50,000	50,000	50,000	33,996
Expenditures				
Salaries and benefits				
Salaries	29,406	36,514	29,406	26,303
Benefits	7,231	8,216	7,231	5,836
	36,637	44,730	36,637	32,139
Operating				
Contracted out	500	500	500	-
Staff travel	57	_	57	
Community travel	35	300	35	+
Staff development	413	500	413	
Insurance - general and CMPA	450	450	450	
Advertising, promotion, communication and recruitment	364	350	364	-
Program materials	1,230	1,000	1,230	957
Allocated central administration		_		900
Furniture and equipment	8,102		8,102	-
Computer minor equipment purchases	1,692	1,500	1,692	-
Audit	520	500	520	
	13,363	5,100	13,363	1,857
Eligible HST		170		-
Total expenditures	50,000	50,000	50,000	33,996
Excess of revenues over expenditures	Night.		18	40

Kingston Community Health Centres Schedule 4 - Statement of Operations Immigration, Refugees and Citizenship Canada

	Settlement	LIP	2023 Unaudited Budget	2023 Total Actual	2022 Tota Actua
Revenue					
⁶⁰⁰ [600]					
Immigration, Refugees and Citizenship Canada	FF4 040	407.007			000 150
Base	551,943	187,907	739,853	739,850	693,150
Expenditures					
Salaries and benefits					
Salaries	358,313	97,125	470,822	455,438	469,37
Benefits	93,019	19,996	108,378	113,015	116,47
Derionio	33,013	10,000	100,370	115,015	110,47
	451,332	117,121	579,200	568,453	585,85
Operating					
Contracted out	-	25,985	25,000	25,985	
Staff travel	2,293	1,617	5,160	3,910	51
Translation	7,200	7,417	15,255	14,617	7.68
Staff development	1,967	910	3,898	2,877	1,37
Insurance - general and CMPA	293		293	293	56
Advertising, promotion, communication and recruitment	519	6,236	6,500	6,755	16
Program materials	18,893	6,272	18,570	25,165	20,00
CPIC expenses/volunteer training and appreciation	810	0,2.12	1,080	810	78
Printing and photocopying lease only	1,166	-	1,663	1,166	1,72
Furniture and equipment	4,507	8,947	8,607	13,454	17.00
Computer maintenance	16,324	-	4,800	16,324	4,98
Computer software licenses			-		6,11
Computer minor equipment purchases	1,159	2,420	2,300	3,579	(10
Telephone/TAS/alarm	11,562	3,501	8,760	15,063	11,20
Maintenance and repairs	2,042	147	6,145	2,189	9,66
Audit	1,040		1,000	1,040	1.03
Rent and utilities	30,836	7,334	47,448	38,170	41,463
	100,611	70,786	156,479	171,397	107,299
IRCC eligible HST		Y a r	4,174		
Total expenditures	551,943	187,907	739,853	739,850	693,15
Excess of revenues over expenditures	#1		12		

Kingston Community Health Centres Schedule 5 - Statement of Operations Kingston, Frontenac, Lennox & Addington Public Health For the year ended March 31, 2023

		Desiden				
		Healthy				
	Needle	Smiles	Seniors	2023	2023	202
	Exchange	Ontario	Dental	Unaudited	Total	Tota
	Program	Program	Program	Budget	Actual	Actu
Revenue						
KFL&A Public Health						
Base	82,506	184,959	652,800	972,999	920,265	1,199,314
Administration Fees	13,831	104,555	052,000	312,333	13,831	1,100,01
/ diminutation Cos	15,051				10,001	
	96,337	184,959	652,800	972,999	934,096	1,199,31
Expenditures						
Salaries and benefits						
Salaries	-	128,379	292,735	461,926	421,114	575,12
Benefits	-	7,083	40,194	45,451	47,277	63,80
		135,462	332,929	507,377	468,391	638,92
Operating						
Contracted out	15	2	200,445	200,000	200,445	83,40
Staff travel	2,895	2	200,440	2,250	2,895	3,6
Community travel	2,033	-	164	2,230	164	1
Staff development		9	420	2,225	429	6
Insurance - general and CMPA		1,000	1,000	2,000	2,000	2,0
Advertising, promotion, communication and recruitment		367	41	2,000	408	2,0
Meeting expenses	-	367	41	2,000	400	_ 1
Medical supplies	E4 400	40.406	14,587	98,855	81,545	109,9
Biohazard disposal	54,462 35,209	12,496	14,507	25,425	35,209	38,1
Allocated central administration	35,205	9,355	25,907	100 CO 10		34,7
		200 E. 200 E	2.74	35,262	35,262	1100000
Furniture and equipment	Ō	9,836	1,545	2,000	11,381	1,1
Supplies, printing, stationary and office		351	518	2,225	869	1,2
Equipment maintenance		978		2,000	978	2,9
Computer and/or equipment maintenance expenses	5	663	2,383	4,000	3,046	3,9
Computer software licenses	7	1,930	3,528	2,225	5,458	2,6
Computer minor equipment purchases	_	-	72		-	
Postage, delivery and courier		1000	5	100	5	56783
Telephone/TAS/alarm	115	1,961	2,329	3,065	4,405	3,2
Maintenance and repairs	848	3,239	1,893	6,179	5,980	5,7
Audit		1,223	remonito.	1,200	1,223	1,2
Rent	2,175	6,089	15,223	23,486	23,487	22,2
Utilities	633	-	-	1,125	633	1,5
One-time capital	-	2	49,883	50,000	49,883	237,1
	96,337	49,497	319,871	465,622	465,705	555,9
Total expenditures	96,337	184,959	652,800	972,999	934,096	1,194,90
Excess of revenues over expenditures before transfers			w		10-	4,40
7/				-		
Transfer to repayable	-			-	•	(4,40

Kingston Community Health Centres Schedule 6 - Statement of Operations Pathways to Education Canada For the year ended March 31, 2023

			,,	our criaca mar	
	Pathways to	Project	2023 Unaudited	2023 Total	202 Tota
	Education	Grants	Budget	Actual	Actu
Revenue					
Pathways to Education Canada					
Base	759,976	9,746	768,133	769,722	822,27
Other revenue	5,000	3,740	5,000	5,000	022,21
and to	3,000		3,000	5,000	
	764,976	9,746	773,133	774,722	822,27
Expenditures					
Salaries and benefits					
Salaries - Program Management	80,263	-	80,263	80,263	75,0
Salaries - Program	372,256	4,627	403,001	376,883	397,0
Benefits	124,605	835	108,735	125,440	116,4
	577,124	5,462	591,999	582,586	588,5
Operating					
Programming activities and materials	9,130	3,822	9,834	12,952	24,7
Staff costs	10,137	5,022	12,120	10,137	11,6
Office supplies and furniture	11,137	324	3,978	11,461	10,3
IT equipment and maintenance	10,420	-	9,000	10,420	12,5
Contracted out		2	-		6,3
Telephone/TAS/alarm/data communication	7,152	2	8,080	7,152	6,0
Programming space rent/maintenance/utilities	49,519	2	49,472	49,519	50,8
Capacity and infrastructure	45,634		43,912	45,634	43,9
Audit	-	10	4,000	-	
School supplies	40,739	-	40,738	40,739	65,7
	183,868	4,146	181,134	188,014	232,0
Total expenditures	760,992	9,608	773,133	770,600	820,63
Excess of revenues over expenditures before transfers	2.004	420		4.400	4.0
The control of the co	3,984	138	•	4,122	1,64
Transfer to deferred revenue		(138)	-	(138)	(1,6
Transfer to repayable	(3,984)	-		(3,984)	
Excess of revenues over expenditures	- 2	2		_	

Kingston Community Health Centres Schedule 7 - Statement of Operations United Way Serving KFL&A For the year ended March 31, 2022

	Childcare Programs	Other	2023 Unaudited Budget	2023 Total Actual	2022 Tota Actua
Revenue					
United Way Serving KFL&A	26,734	261,690	303,883	288,424	341,744
Expenditures					
Salaries and benefits					
Salaries	10,123	46,063	74,073	56,186	63,31
Benefits	1,868	7,075	16,665	8,943	9,72
	11,991	53,138	90,738	65,129	73,04
Operating					
Staff travel	-	17,363	15,940	17,363	1.46
Community travel	6,005		5,075	6,005	1,25
Translation	1,317	20,666	32,595	21,983	8,75
Insurance - General and CMPA		-	1,125	-	270 Mana
Advertising, promotion, communication and recruitment	-	197	197	197	
Food	7,421	101,533	105,825	108,954	117,88
Program materials		8,039	10,875	8,039	70
Medical supplies		173	0.0000000000000000000000000000000000000	173	
Allocated central administration		12.7	396		
Furniture and equipment	*	6,744	33,060	6,744	68,00
Equipment maintenance	-	9,964	5,057	9,964	
Computer minor equipment purchases		3,000	3,000	3,000	
	14,743	167,679	213,145	182,422	198,06
Total expenditures	26,734	220,817	303,883	247,551	271,10
Excess of revenues over expenditures before transfers		40,873		40,873	70,64
Transfer to deferred revenue		(40,873)		(40,873)	(57,379
Transfer to repayable to the United Way of KFL&A		(40,075)		(40,070)	(13,26
Excess of revenues over expenditures				740 T	

Kingston Community Health Centres Schedule 8 - Statement of Operations City of Kingston For the year ended March 31, 2023

				/ C. (40.) (40.254)	,	CONTRACTOR CONTRACTOR
	EarlyON Program	Childcare General Operating Program	CTS Drug Checking Program	2023 Unaudited Budget	2023 Total Actual	202 Tota Actua
			The state of the s	7,000,000,000	AAH MUMALUMAN	
Revenue						
City of Kingston	1,002,763	5,558	99,588	1,023,516	1,107,909	1,169,093
Other revenue	NAOWS AND S	200.20	000000000000	VAROUSSAUSY (S	1.00 - 0.00 1.00 1.00 1.00 1.00 1.00 1.0	17,75
	1,002,763	5,558	99,588	1,023,516	1,107,909	1,186,844
W. Nov			1117			
Expenditures						
Salaries and benefits						
Salaries	572,692	3,483	*	615,388	576,175	572,68
Benefits	167,402	610	*	138,462	168,012	146,77
	740,094	4,093		753,850	744,187	719,45
Operating						
Operating Administration - contracted out, professional fees and telephone	17,838	492	67,457	110,292	85,787	150,66
Staff travel	4,927		67,457	5,750	4,927	3,6
Community travel	P. 58 (300.00)	5	Ō	3,000	3000 000 000 000 000 000 000 000 000 00	9,0
Staff development	3,546	62	-	10 TO	3,546	5.6
Insurance - General and CMPA	3,597	62	-	5,077 1,500	3,659 1,500	1,5
	1,500 3,584			2,000	3,584	2,41
Advertising, promotion, communication and recruitment Meeting expenses	97		120	2,000	97	1
Food	9,113		, -	11,480	9,113	3,7
Program materials	3,627	5	- 5	2,500	3,627	7
Printing and photocopying lease only	3,027			800	0,027	
Memberships	125		2	-	125	j
Program supplies and maintenance	13,375	20	2	13,020	13,375	16,6
Supplies - personal protective equipment	362			2,500	362	6
Furniture and equipment	3,333	8	3	4,000	3,333	8,0
Furniture and equipment - one time	-,000		-	.,,,,,	-,	5,0
Supplies, printing, stationary and office	1,824		-	2,500	1,824	2,8
Computer and/or equipment maintenance expenses	2,449			4,747	2,449	3,7
Computer software licenses	8,478	2	2	700	8,478	6,2
Postage, delivery and courier	372	-	-	500	100 m	-
Data communication charges	_	23	2	4,800		4,5
Maintenance and repairs	17,308	-		19,000	17,308	22,0
Rent	100,064	419		75,500	100,483	89,2
NON recurring			2	344	1.00	6,00
	195,147	973	67,457	269,666	263,577	334,78
Total expenditures	935,241	5,066	67,457	1,023,516	1,007,764	1,054,24
Excess of revenues over expenditures before transfers	67,522	492	32,131		100,145	132,60
Transfer to deferred revenue	(67,522)	(492)	(32,131)		(100,145)	(132,60
Excess of revenues over expenditures	(07,022)	(402)	(32,131)	*	-	(102

Kingston Community Health Centres Schedule 9 - Statement of Operations Other Funds For the year ended March 31, 2023

PLAC Ontario Health Team		For the	year ended Ma	irch 31, 2023
Revenue			10000	222
Revenue				75.0570
FLA Coltario Health Team				Actua
FLA Othario Health Team		/H-1054,004		
Ontario Health - Online Booking 7,892 7,892 7,892 7,892 7,892 7,892 7,892 7,892 7,892 7,892 7,892 7,893 28,853 0,816 21,606 21,606 21,606 21,606 21,606 21,606 22,000 25,000 25,000 25,000 25,000 25,000 20,000 41,400 41,400 41,400 41,400 41,400 41,400 41,400 41,400 41,400 41,400 41,400 41,400		201000	10000000000	800000000000000000000000000000000000000
Contain Health - Tests of Change Program				1,047,500
Chatler Aeather Chrical Systems Renewal 25,000				-
Healthare Excellence Canada				268,630
Community Infoastructure Renewal Fund 78,444 78,454 78,454 78,454 78,454 78,058 20,00 40,000 40,000 7				3
Community Food Centres Canades 40,000 40,000 40,000 40,000 40,000 40,000 40,000 40,000 40,000 40,000 40,000 50,801 25,22 Community - Youth Outreach 83,000 16,687 25,22 Community - Youth Outreach 150,000 15,000 15,000 15,000 Community - Youth Outreach 150,000 154,000				-
Kingston Police - Equity, Diversity and Inclusion 19,489 10,933 25,12 Community - Youth Cutreach 83,000 16,6587 250,22 Contrain Frillium Foundation - Food WRx 175,000 17,650 41,46 Central Administration 544,600 544,666 548,76 Child Care Programs 557 557 557 557 17,70 7,70 <td></td> <td></td> <td></td> <td>40.000</td>				40.000
Community - Youth Outreach 83,000 166,687 250,21 Ontario Trillium Foundation - Food WRx 150,000 75,000 175,000 175,000 175,000 175,000 175,000 175,000 175,000 175,000 544,660 544,660 544,660 546,660 540,760 540,600 544,660 544,660 540,760 540,700 567 7,700				
Ontario Trillium Foundalion - Food WRX 150,000 75,000 14,40 50 17,500 17,500 17,500 17,500 17,500 17,500 17,500 17,500 17,500 14,40 544,600 54,460 56,46 56,77 57 1,7 1,7 1,7 20,338 20,338 21,41 11,7 1,7 1,7 1,7 7,700 7,7 7,700 7,700 7,700 7,700 7,700 7,7 7,700 7,7 7,700 <				250,250
Central Administration \$44,600 \$44,600 \$54,4666 \$50,75 \$57 \$57 \$7,70 7,70 20,338 22,438 22,038 22,44 31,764 <				
Child Care Programs 23,98 20,398 20,398 20,398 20,398 20,388 20,488 20,488 20,488 20,488 20,488 20,488 20,488 20,488 20,488 20,488 20,488 20,488 20,588 20,588 20,588 20,588 20,588 20,588 20,588 20,588 20,588 20,588 20,588 20,588 20,588 20,588 20,588 20,588	Ontario Trillium Foundation - Queen's Psychology Project	17,650	17,650	41,40
Canada Summer Jobs 20,388 20,388 21,48 21,746 21,746 21,746 21,776 21,766 21,756 30,01 77,700 7,70	Central Administration	544,600	544,666	549,75
Resettlement Assistance Program - KEYS	Child Care Programs	557	557	1,75
Ontario Council of Agencies Serving Immigrants 37,00 7,70 7,70 7,70 7,70 7,70 7,70 7,70 7,70 7,70 7,70 7,70 1,81,83 28,14,81 38,01 38,32 28,14,83 30,25 40,2,55 402,55 402,55 102,50 75,386 80,90 75,386 80,90 70,90 100,00 214,900 214,900 214,900 214,900 214,900 214,900 214,900 220,000 20,000	Canada Summer Jobs	20,398	20,398	21,42
Magname@arack Street Amortization of Deferred Contributions		31,764	31,764	11,71
Napanee/Barrack Street Amortization of Deferred Contributions	Ontario Council of Agencies Serving Immigrants	7,700	7,700	7,70
Oral Health Program 148,740 109,140 108,86 Community Resilience Institute Training 214,900 214,900 25,28 Nutrition for Saniors 30,325 30,325 40,61 Periwinkile 20,000 20,000 40,61 Special Purpose Funds - 474,956 491,61 Expenditures - 474,956 491,61 Expenditures - 7,822 7,720 TLA Ontario Health Team 562,500 744,919 868,40 Ontario Health - Online Booking 7,822 7,720 7,720 Ontario Health - Tests of Change Program 221,606 255,439 255,439 Tell Call Call Call Call Call Call Call C		339,362		380,19
Opioid Substitution Treatment Program 126,000 75,385 86,36 Community Resilience Institute Training 214,900 214,900 25,25 Nutrition for Seniors 30,325 30,325 30,325 Special Purpose Funds 20,000 20,000 40,000 Special Purpose Funds - 474,995 41,810 Expenditures - - 474,995 88,44 Charlon Health Centre - 78,92 77,20 77,20 Ontario Health - Centre Bocking 521,850 428,951 28,851 Ontario Health - Tests of Change Program 521,850 428,951 28,851 Ontario Health - Clinical Systems Renewal 261,605 25,439 14,16 Healthcare Excellence Canada 25,000 12,170 10,170				402,55
Community Resilience Institute Training 214,900 214,900 25,200 20,000				
Nutrition for Seniors				
Periwinkle				
Special Purpose Funds				40,67
Symbol S		20,000		404 69
FLAA Ontario Health Team	Opecial Full pose Full as		474,550	491,00
FLA Ontario Health Team		3,342,747	4,181,034	3,801,42
FLA Ontario Health Team	2			
Ontario Health - Online Booking 7,892 7,720 288,851 288,651 288,651 288,851 288,651 288		662.500	744.919	868 49
Ontario Health - Tests of Change Program 521,850 428,951 268,65 Ontario Health - Clinical Systems Renewal 25,000 12,170 25,439 428,951 268,63 Healthcare Excellence Canada 25,000 12,170 78,434 68,151 68,151 Community Infrastructure Renewal Fund 78,434 68,151 46,000 40,000 41,41,41,41,41,41,41,41,41,41,41,41,41,4				
Ontario Health - Clinical Systems Renewal 281,606 255,439 Healthcare Excellence Canada 25,000 12,170 Community Infrastructure Renewal Fund 78,434 68,151 Community Food Centres Canada 40,000 40,000 Kingston Police - Equity, Diversity and Inclusion 10,469 8,907 14,16 Community - Youth Outreach 83,000 69,496 83,60 Ontario Trillium Foundation - Food WRx 150,000 4,158 Ontario Trillium Foundation - Queen's Psychology Project 17,650 17,650 23,72 Central Administration 544,600 121,161 141,22 Canada Summer Jobs 20,398 20,398 21,43 Resettlement Assistance Program - KEYS 31,764 31,764 11,70 Ontario Council of Agencies Serving Immigrants 7,700 500 70 KCHC - Property Management 339,362 372,858 379,61 Napanee/Barrack Street Amerization of Deferred Contributions - 402,551 402,51 Oral Health Program 126,000 2,791 25,1				268,63
Healthcare Excellence Canada	Ontario Health - Clinical Systems Renewal	261,606	255,439	37.LVE
Community Food Centres Canada	Healthcare Excellence Canada	25,000		
Kingston Police - Equity, Diversity and Inclusion 10,469 8,907 14,10 Community - Youth Outreach 83,000 69,496 83,000 Ontario Trillium Foundation - Food WRx 150,000 4,158 Ontario Trillium Foundation - Queen's Psychology Project 17,650 17,650 23,75 Central Administration 544,600 121,161 141,25 Child Care Programs 557 - 1,00 Canada Summer Jobs 20,398 20,398 21,43 Resettlement Assistance Program - KEYS 31,764 31,764 11,77 Ontario Council of Agencies Serving Immigrants 7,700 500 KCHC - Property Management 339,362 372,858 379,60 Napanee/Barrack Street Amortization of Deferred Contributions - 402,551 402,551 Oral Health Program 126,000 2,7981 26,10 Oploid Substitution Treatment Program 126,000 2,791 25,10 Community Resilience Institute Training 30,325 4,717 16,77 Excess of revenue over expenditures before transfers -<	Community Infrastructure Renewal Fund		68,151	
Community - Youth Cutreach 83,000 69,498 83,600 Ontario Trillium Foundation - Food WRx 150,000 4,158 176,600 23,71 Central Administration 17,650 17,650 23,71 Central Administration 544,600 121,161 141,20 Child Care Programs 557 - 1,00 Canada Summer Jobs 20,398 20,398 21,45 Resettlement Assistance Program - KEYS 31,764 31,764 11,77 Ontario Council of Agencies Serving Immigrants 7,700 500 11,77 KCHC - Property Management 39,322 372,858 379,61 Napanee/Barrack Street Amortization of Deferred Contributions - 402,551 402,55 Oral Health Program 126,000 2,791 25,10 Oploid Substitution Treatment Program 126,000 2,791 26,10 Community Resilience Institute Training 214,900 85,560 6,91 Nutrition for Seniors 20,000 - 377,400 267,70 Excess of revenue over expenditures before			40,000	
Ontario Trillium Foundation - Food WRx 150,000 4,188 Ontario Trillium Foundation - Queen's Psychology Project 17,650 17,650 23,75 Central Administration 544,600 121,161 141,21 Child Care Programs 557 - 1,00 Canada Summer Jobs 20,398 20,398 21,47 Resettlement Assistance Program - KEYS 31,764 31,764 31,764 Ontario Council of Agencies Serving Immigrants 7,700 500 KCHC - Property Management 339,362 372,858 379,61 Napanee/Barrack Street Amortization of Deferred Contributions - 402,551 402,551 Oral Health Program 126,000 2,791 25,14 Oploid Substitution Treatment Program 126,000 2,791 25,14 Community Resilience Institute Training 30,325 4,717 16,73 Periwinkle 30,325 4,717 16,73 Periwinkle 3,342,747 3,104,942 2,639,03 Excess of revenue over expenditures before transfers - 1,076,092 1,1		10,469		14,14
Ontario Trillium Foundation - Queen's Psychology Project 17,650 17,650 23,750 Central Administration 544,600 121,161 141,261 Child Care Programs 557 - 1,00 Canada Summer Jobs 20,398 20,398 21,43 Resettlement Assistance Program - KEYS 31,764 31,764 11,77 Ontario Council of Agencies Serving Immigrants 7,700 500 KCHC - Property Management 339,362 372,858 379,61 Napanee/Barrack Street Amortization of Deferred Contributions - 402,551 402,551 Oral Health Program 126,000 2,7681 106,19 Oploid Substitution Treatment Program 126,000 2,791 25,14 Community Resilience Institute Training 30,325 4,717 16,78 Nutrition for Seniors 20,000 - - Special Purpose Funds 3,342,747 3,104,942 2,639,03 Excess of revenue over expenditures before transfers - 1,076,092 1,162,31 Transfer to deferred revenue - <td< td=""><td></td><td></td><td></td><td>83,66</td></td<>				83,66
Central Administration 544,600 121,161 141,26 Child Care Programs 557 - 1,00 Canada Summer Jobs 20,398 20,398 21,46 Resettlement Assistance Program - KEYS 31,764 31,764 11,77 Ontario Council of Agencies Serving Immigrants 7,700 500 KCHC - Property Management 39,362 372,858 379,61 Napanee/Barrack Street Amortization of Deferred Contributions - 402,551 402,55 Oral Health Program 128,700 27,681 106,11 Opioid Substitution Treatment Program 126,000 2,791 25,11 Community Resilience Institute Training 214,900 85,560 6,91 Nutrition for Seniors 30,325 4,777 16,77 Special Purpose Funds 3,342,747 3,104,942 2,639,00 Excess of revenue over expenditures before transfers - 1,076,092 1,162,31 Transfer to deferred revenue - 458,484 (385,484)				
Child Care Programs 557 - 1,00 Canada Summer Jobs 20,398 20,398 21,47 Resettlement Assistance Program - KEYS 31,764 31,764 31,764 11,77 Ontario Council of Agencies Serving Immigrants 7,700 500 500 KCHC - Property Management 339,362 372,858 379,61 Napanee/Barrack Street Amortization of Deferred Contributions - 402,551 402,551 Oral Health Program 126,000 2,791 25,14 Opioid Substitution Treatment Program 126,000 2,791 25,14 Community Resilience Institute Training 30,325 4,717 16,73 Periwinkle 20,000 - - 16,73 Periwinkle 3,342,747 3,104,942 2,639,03 Excess of revenue over expenditures before transfers - 1,076,092 1,162,33 Excess of revenue over expenditures before transfers - 4,58,484 (385,58)				
Canada Summer Jobs 20,398 20,398 21,42 Resettlement Assistance Program - KEYS 31,764 31,764 11,77 Ontario Council of Agencies Serving Immigrants 7,700 500 KCHC - Property Management 339,362 372,858 379,61 Napanee/Barrack Street Amortization of Deferred Contributions - 402,551 402,551 Oral Health Program 126,000 2,7681 106,19 Oploid Substitution Treatment Program 126,000 2,791 25,14 Community Resilience Institute Training 30,325 4,717 16,77 Nutrition for Seniors 20,000 - - Special Purpose Funds 3,342,747 3,104,942 2,639,07 Excess of revenue over expenditures before transfers - 1,076,092 1,162,37 Transfer to deferred revenue - (458,484) (385,18)			121,161	
Resettlement Assistance Program - KEYS 31,764 31,764 31,764 31,764 01,77 01,700			-	
Ontario Council of Agencies Serving Immigrants 7,700 500 KCHC - Property Management 339,362 372,858 379,61 Napanee/Barrack Street Amortization of Deferred Contributions - 402,551 402,551 402,551 106,18 10				
KCHC - Property Management 339,362 372,858 379,61 Napanee/Barrack Street Amortization of Deferred Contributions - 402,551 402,551 402,551 402,551 402,551 402,551 402,551 402,551 402,551 402,551 402,551 106,11				11,7
Napanee/Barrack Street Amortization of Deferred Contributions 402,551 402,551 402,551 202,551 202,551 402,551 402,551 402,551 106,15 106,15 106,15 20,001 225,10 20,001 225,10 20,001 25,550 6,93 6,93 6,93 80,93				270 66
Oral Health Program 148,740 27,681 106.19 Oploid Substitution Treatment Program 126,000 2,791 25,11 Community Resilience Institute Training 214,900 85,550 6,95 Nutrition for Seniors 30,325 4,717 16,74 Periwinkle 20,000 - - Special Purpose Funds - 3,77,400 267,74 Excess of revenue over expenditures before transfers - 1,076,092 1,162,33 Transfer to deferred revenue - (458,484) (385,187)		555,562		
Description 126,000 2,791 25,14 25,14 214,900 85,560 6,91 214,900 85,560 6,91 214,900 85,560 6,91 214,900 85,560 6,91 214,900 87,700 214,900 87,700 214,900 87,700 214,900 87,700 214,900 87,700 214,900 87,70		148 740		
Community Resilience Institute Training				
Nutrition for Seniors 30,325 (20,000) 4,717 (20,000) 16,75 (20,000) Periwinkle 20,000 (20,000) - 377,400 267,70 Special Purpose Funds 3,342,747 3,104,942 2,639,00 Excess of revenue over expenditures before transfers - 1,076,092 1,162,31 Fransfer to deferred revenue - (458,484) (385,18)				
Periwinkle Special Purpose Funds 20,000 - 377,400 - 377,400 267,74 3,342,747 3,104,942 2,639,00 Excess of revenue over expenditures before transfers - 1,076,092 1,162,34 Fransfer to deferred revenue - (458,484) (385,18)				16,75
3,342,747 3,104,942 2,639,02	Periwinkle			
Excess of revenue over expenditures before transfers - 1,076,092 1,162,31 Fransfer to deferred revenue - (458,484) (385,18	Special Purpose Funds	(0)/70/200	377,400	267,70
Fransfer to deferred revenue - (458,484) (385,18		3,342,747	3,104,942	2,639,03
NAME OF THE PARTY	excess of revenue over expenditures before transfers	*	1,076,092	1,162,39
Addition, company programmers (III) and the company programmers (III) and	Transfer to deferred revenue		(458,484)	(385,15
	Transfer to due to MOH	*		(29,00
	Excess of revenues over expenditures		600,986	748,2