



KINGSTON COMMUNITY HEALTH CENTRES
BOARD MEETING
Tuesday, February 24, 2026
Boardroom and virtual meeting, 263 Weller Ave.
4:30 p.m.

Present: Marc Goudie (President), Joëlle Gingras (Vice President), Alec Ross (Treasurer), Pamela Paterson (Secretary), Anna Johnson, Michael Judd, Catherine Isaacs, Radha Pooran, Raymonde Degbey, Maha Othman, MarieJo Cleghorn, Marie-Line Jobin,
Regrets: Ningjing (Natalie) Zhang
Staff: Ben Gooch (CEO), Amanda Brown (Executive Assistant)

	Discussion	Motion/Action
1.	<p>Call to Order The meeting was called to order at 4:31 p.m.</p> <p>Marc acknowledged the Anishinaabe and Haudenosaunee First Nations Peoples, and their traditional land that KCHC is situated on and Raymonde delivered the land acknowledgment in French.</p>	
2.	<p>Consent Agenda & Previous Meeting Minutes The Board meeting agenda was amended to defer the Q3 updates to the Organizational Annual Plan, and the Q3 update of the Risk Register until the March 24, 2026, meeting.</p> <p>The January 27, 2026 Board meeting minutes were approved and signed by Pamela Paterson.</p>	<p>Moved by: Alec Seconded by: Catherine To accept the agenda as amended and the January 27, 2026 meeting minutes as presented. CARRIED</p>
3.	<p>Conflict of Interest There were no conflicts of interest declared.</p>	
4.	<p>Treasurer’s Report Alec confirmed that all payments/remittances/bank statements for January 2026 are up to date, in order, and on file with the finance department.</p>	<p>Moved by: Alec Seconded by: Michael To accept the Treasurer’s report as presented. CARRIED</p>
5.	<p>Board Liaison Report Marie-Line advised that the Alliance is currently seeking new Board members, with a particular interest in candidates who bring gender diversity and lived experience. The application deadline is January 28, 2026. Individuals who are interested are encouraged to visit the Alliance website to complete the application.</p>	



	Discussion	Motion/Action
	<p>Catherine attended the Alliance Board Liaison meeting this month on behalf of Marie-Line and reported that there was limited discussion however, some concern was expressed that the Alliance has not been advocating strongly enough on behalf of Consumption and Treatment Service sites across the province.</p> <p>Maha joined the meeting at 4:34pm. Marie-Jo joined the meeting at 4:35pm.</p>	
6.	<p>In Camera: The Board moved in camera at 4:36pm. No motions were made during the in-camera session. The Board reconvened in open session at 4:44pm.</p>	<p>Moved by: Catherine Seconded by: Michael To move the meeting in camera. CARRIED</p> <p>Moved by: Anna Seconded by: Marie-Line To reconvene in open session. CARRIED</p>
7.	<p>CEO Report:</p> <p><u>Q3 Organizational Annual Plan Update:</u> The Board agreed to defer the Q3 Annual Plan update until the next Board meeting on March 24, 2026.</p> <p><u>ECFAA / MSAA:</u> The CEO shared that organizational performance remains within the target range for our corridor. Midtown Kingston Health Home has continued rostering approximately 1,000 individuals per quarter while also actively delivering care. Many of these individuals have not had a primary care provider for 8–10 years and often present with complex medical histories and care needs. With a target of rostering 7,000 individuals, the team remains on track to meet this goal by the end of Q4.</p>	



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	<p>The Access+ Clinic continues to operate at full capacity, providing care for individuals who are not yet attached, and individuals who are rostered are actively receiving care.</p> <p><u>Cervical Cancer Screening:</u> Screening rates are showing an upward trend, which is expected to continue. The current rate is approximately 75%, with a target of 85%. A temporary dip in the data occurred as newly rostered patients were rostered. This was due to newly rostered individuals not up to date with cervical screening.</p> <p>KCHC is also serving as a regional lead with the launch of new cervical self-swabbing, supporting implementation within our clinics. This initiative plays an important role in preventative care, particularly for individuals with trauma or those who prefer not to undergo a traditional Pap test performed by a provider.</p> <p><u>Colorectal Screening:</u> Colorectal cancer screening is demonstrating a similar upward trend. The current screening rate is approximately 72%, with a target of 85%.</p> <p><u>Risk Register:</u> The Board agreed to defer the Q3 Risk Register update until the next Board meeting on March 24, 2026.</p> <p><u>Q3 Financial Statements:</u> The organization is currently reporting a surplus of \$2.8 million, however, after adjustments, a more realistic surplus is estimated at \$814,000 but most of these funds have already been earmarked. Key sources contributing to the surplus include OHT funding, OHRDP, GNHH, and Refugee Health. Street Health Centre and the RAAM clinic have surplus funding related to NP vacancies.</p> <p>Several areas are reporting a minimal deficit including the Community Development Program, Early On, Pathways and our Property Management. There are 4 additional programs with deficits less than \$7000.</p>	



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	<p>The organization’s current ratio is 2.48.</p> <p><u>2026-2027 Community Engagement Structure:</u> The CEO shared that KCHC is strengthening its approach to client and community engagement for 2026–2027 to ensure input is more consistent, sustainable, and meaningful across all sites throughout the organization. While the accreditation requirements are currently being met, the organization recognizes the need for broader, more consistent engagement beyond existing activities like the Weller Community BBQ and client survey.</p> <p>As KCHC has grown, the Weller Community BBQ has required significant staff time while reaching a limited segment of the community, and with the AGM now operating under a closed membership model, the event is no longer needed as a companion forum.</p> <p>A working group within the organization has recommended shifting toward a more comprehensive engagement approach, with the Community Development team leading efforts to gather feedback across multiple sites and programs by the end of 2027. The feedback received will be consolidated and reported to the Senior Leadership Team and the Board in early 2027 to inform operational planning for 2027–2028.</p> <p>All Board members will still have opportunities to connect with the community by participating in any existing events such as the Scarecrow Festival, Overdose Awareness Day, Movies in the Park, and Hep C Day, as well as other KCHC-led initiatives. The Board was reminded these events are shared on the organizations social media platforms, as well as our monthly and quarterly newsletters.</p> <p><u>Confirmation of 2026 AGM:</u> The Board confirmed the 2026 AGM will be on Tuesday June 23, 2026, at 4:30pm.</p>	
8.	Planning and Decision Items:	



	Discussion	Motion/Action
	<p><u>Director Recruitment and Executive Nomination:</u> The Board confirmed that it is not currently seeking to recruit new members. Alec is the only Director whose term is concluding. Michael has agreed to assume the role of Treasurer following Alec’s term, effective after the AGM in June 2026.</p> <p><u>2025-2026 Board Evaluation Survey:</u> The Board reviewed the questions from the 2025–2026 Board Evaluation Survey. Minor amendments were suggested, which the Executive Assistant will complete before the revised survey is conducted in April.</p> <p><u>2026 Alliance for Healthier Communities Annual Conference:</u> A formal call was made to Board members who may be interested in attending the annual Alliance for Healthier Communities Conference in Richmond Hill on June 3-4, 2026. Members were asked to express their interest by emailing the Executive Assistant by March 13, 2026.</p>	
9.	<p>Mission Moment: Completed Next Board Meeting: Tuesday, March 24, 2026 - 4:30 p.m.</p>	
10.	<p>Adjournment The meeting was adjourned by Alec at 5:45pm.</p>	Moved by Alec to close the meeting at 5:45pm.

Signature

March 24, 2026

Date